

## Message Text

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SPC-03 USIA-15 TRSE-00 SAJ-01 SCI-06 EB-11 SS-20

NSC-07 INT-08 AGR-20 OTPE-00 DODE-00 /157 R

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FM SECSTATE WASHDC

TO USMISSION NATO

C O N F I D E N T I A L STATE 063600

E.O. 11652: GDS

TAGS: MARR, AS, NATO

SUBJECT: SENIOR CIVIL EMERGENCY PLANNING (SCEPC) MEETING

APRIL 2-4, 1974

REF: (A) USNATO 1553; (B) USNATO 1635

1. APPLICABLE INSTRUCTIONS ISSUED PREVIOUSLY REMAIN IN EFFECT, AND YOUR RECOMMENDATIONS PERTAINING TO AGENDA ITEMS ARE APPROVED, EXCEPT AS FOLLOWS:

2. AGENDA ITEM IV. REFERENCE: AC/98-WP/92 - NATO CIVIL EMERGENCY CRISIS AND WARTIME ORGANIZATION

COMMENT: CONCUR THAT AC/98-WP/92 SHOULD BE COMPLETELY REVISED. THE ORGANIZATIONAL ARRANGEMENTS FOR NATO CIVIL  
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EMERGENCY SHOULD BE VIEWED AS PART OF A TOTAL NATO EFFORT

TO ACHIEVE A BETTER BALANCE BETWEEN CIVIL AND MILITARY ARRANGEMENTS BY RAISING THE LEVEL OF CIVIL PREPAREDNESS FOR CRISIS AND WAR. TO THAT END ANY PROPOSAL MUST BE RELATED TO TOTAL NATO PLANS IN CONCEPT, IN INFORMATION FLOW, IN ADMINISTRATIVE PROCEDURES, AND IN ORGANIZATIONAL ARRANGEMENTS. ORGANIZATIONAL ARRANGEMENTS MUST TAKE INTO ACCOUNT THE NEED TO COVER THE TRANSITION FROM ONE PHASE TO ANOTHER ALONG A PATH OF ESCALATION.

THE PRINCIPLE ASSURANCE THAT AN ADEQUATE AND EFFECTIVE

ORGANIZATIONAL STRUCTURE CAN BE PROVIDED IS TO CONSIDER ALL ASPECTS OF THE BASIC FRAMEWORK OF A TOTAL STRUCTURE. ONCE AGREEMENT IS REACHED ON THE BASIC FRAMEWORK OF AN ORGANIZATION WHICH TAKES FULL ACCOUNT OF CEP FUNCTIONS AND RESPONSIBILITIES, AND WHICH RECOGNIZES FLEXIBILITY AND THE NEED FOR COORDINATION AS KEY ELEMENTS, THE DETAILS OF STAFFING, PHYSICAL LOCATION, AND TRAINING PROGRAMS CAN BE DEVELOPED.

THERE IS A RECOGNIZED NEED FOR REVISION OF WP/92, BUT NOT ALONG THE LINES SUGGESTED IN THE USNATO 1635. INSTEAD OF CONSIDERING SEVERAL SEPARATE ELEMENTS OF AN ORGANIZATION STRUCTURE AS INDEPENDENT ITEMS, AN OVERALL INTEGRATED APPROACH TO THE PROBLEM APPEARS TO OFFER THE MOST APPROPRIATE SOLUTION. THIS SUBJECT SHOULD BE CONSIDERED AS AN AGENDA ITEM FOR THE JUNE PLENARY MEETING.

3. AGENDA ITEM VII. REFERENCE: AC/98-D/701 - REPORT ON THE PROCEEDINGS OF THE REHEARSAL OF OIL CRISIS MANAGEMENT PROCEDURE

COMMENT: THE FEDERAL ENERGY OFFICE HAS REQUESTED THE COMMENT ON THIS REPORT BE RESERVED.

4. AGENDA ITEM XII. REFERENCE: AC/98-D/279 - DRAFT REVISION OF THE PROCEDURES FOR THE SECURITY CLEARANCES OF ALL NCWA PERSONNEL.

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COMMENT: SINCE THIS IS A PROBLEM AFFECTING THE SECURITY OF ALL MEMBER NATIONS AND NATO ORGANIZATIONS, THE PROBLEM OF AUTHENTICATION DOCUMENTS AND REVALIDATION OF SECURITY CLEARANCES SHOULD BE REVIEWED BY THE NATO SECURITY COMMITTEE AS A PART OF ITS OVERALL REVIEW OF THIS SUBJECT. UNTIL THIS OVERALL REVIEW IS ACCOMPLISHED, US SHOULD NOT SUPPORT ELIMINATION OF THE AUTHENTICATION DOCUMENTS.

5. AGENDA ITEM XV. REFERENCE: AC/98-D/698 - DRAFT  
REPORT TO THE DPC ON THE PROVISION OF CIVILIAN AIRLIFT  
FACILITIES AND THE ORGANIZATION OF SEA MOVEMENT OF  
REINFORCEMENTS.

COMMENT: THE POSITION STATED IN STATE CABLE 50500,  
MARCH 13, 1974, IS TO BE USED AS THE BASIS FOR THE US  
POSITION ON THIS PROBLEM. KISSINGER

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## Message Attributes

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